

Key Success Factors in Health Research:

A Personal View

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There is no such thing as bad
weather

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weather

There is only inappropriate
clothing

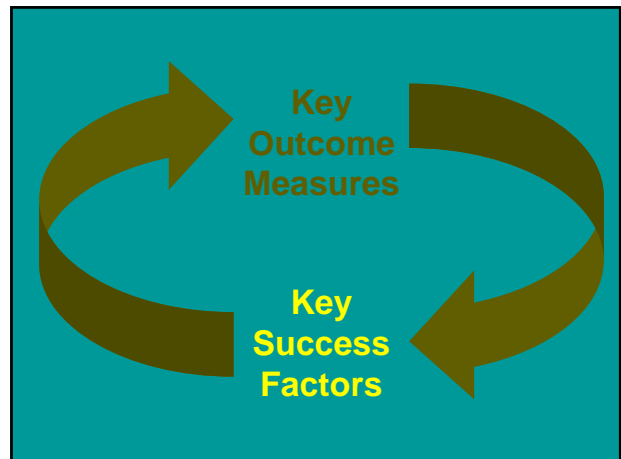


Key Outcome Measures

- Excellence
 - world-class excellence
 - truly world-class excellence
 - excellence as recognised by others
 - significant number of publications in top 10% of highly-cited papers worldwide
 - field-normalised citation-index significantly greater than the world average

Key Outcome Measures

- Impact
 - real-world impact
 - demonstrable impact
 - benefits to the economy, society, culture, public policy, public services, health, the environment, international development and quality of life



Key Success Factors

- Skills
 - necessary clinical professions
 - necessary research disciplines
 - necessary balance of research leaders and research collaborators - all of whom can devote the necessary time to deliver
 - e.g. clinical trials need trialists

Key Success Factors

- Access to infrastructure
 - quality and volume
 - equipment / platform technologies
 - research facilities
 - patients

Key Success Factors

- Focus
 - On what you are good at
 - On what you are really good at
 - On what you really are good at
 - Type of research
 - basic / applied
 - pre-clinical / clinical/HSR
 - quantitative / qualitative
 - primary / secondary
 - small scale / large scale
 - disease focus / platform focus

Key Success Factors

- Critical mass
 - synergistic brainpower
 - capacity and capability
 - efficiency and effectiveness
 - sustainability
 - capacity building

Key Success Factors

- Clarity
 - know
 - what you are doing
 - why you are doing it
 - be able to explain it
 - clear
 - compelling
 - succinct

Key Success Factors

- Professional
 - research is a professional activity
 - no longer a cottage industry
 - no longer for enthusiastic amateurs working in isolation

Key Success Factors

- Value for Money
 - quality
 - cost
 - time

Key Success Factors

- Track record of delivery
 - as promised
 - on budget
 - on time

Key Success Factors

- Partnership
 - NHS and University
 - University and University
 - NHS and NHS
 - Public Sector and Private Sector
 - Must be real for it to work
 - Shared Vision and Common Goals
 - Shared Structures and Processes

Key Success Factors

- Understand what funders want
 - and give it to them

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